



### **CZI 2017 CONGRESS & INTERNATIONAL INVESTMENT FORUM**



Enterprise Leadership Service

# Chemplex scoops the CZI Exporter of the Year Award

CHEMPLEX CORPORATION, a well-established group of strategic importance to the Zimbabwean economy scooped the CZI Exporter of the Year for 2017 at the recently held CZI Congress held in Victoria Falls

Chemplex is a key supplier of fertiliser and crop chemicals to agriculture, chemicals for municipal water treatment, livestock production products, mining chemicals for the mining industry and industrial minerals for various sectors of the economy and other sectors. Founded in 1928 as a wholly owned subsidiary of AECI South Africa, Chemplex was bought by the Industrial Development Corporation of Zimbabwe (IDC) in 1990.

The company has six wholly owned operating divisions; ZimPhos, Dorowa Minerals, Chemplex Marketing, Chemplex Animal and Public Health (CAPH) and G&W Industrial Minerals. Chemplex owns 50 percent of ZFC and 36 percent of Sable Chemical Industries making it a key player in the national fertiliser industry.

With a well-diversified product portfolio feeding into key sectors of the Zimbabwean and regional export markets, the company is on a growth trajectory buoyed by the recovery of the local economy and robust regional markets growth.

Chemplex Corporation exports a wide



CZI Exporter of the Year Award winner Chemplex Corporation. Chemplex Corporation marketing director Noah Mudzimu (right) receiving the award from Industry and Commerce Minister Dr Mike Bimha while the CZI president Sifelani Jabangwe and Schweppes CEO Charles Msipa looks on.

range of products which include aluminium sulphate, sulphuric acid, magnetite, beneficiated phosphates and gypsum all from its local manufacturing operations.

The exports are into the region and international markets including Europe.

Chemplex runs its manufacturing operations based on Total Quality Management Systems (TQM) to ensure the best quality products for its customers both locally and regionally. It is accredited to the Standards Association of Zimbabwe ISO certification.

Much of this success is attributed to the recent recapitalisation by the Reserve Bank of Zimbabwe for the refurbishment of both Dorowa Mine and ZimPhos oper-

Further recapitalisation support is being mobilised by the shareholder the IDCZ which will further propel the growth of the company.

Chemplex Corporation would like to congratulate the CZI for holding a very successful annual congress with a fitting theme for Zimbabwe: Growing Manufacturing Competitiveness: Realities and Realignment and Chemplex Corporation were extremely encouraged to receive the CZI 2017 Exporter of the year award.

Chemplex Marketing is the group marketing arm of Chemplex. It markets the chemicals produced by ZimPhos such as sulphuric acid and aluminium sulphate and also imports a wide range of chemicals from all over the world for the mining, plastics, food and other industries. These chemicals are distributed countrywide and exported regionally through warehouses and distribution facilities in Harare and Bulawayo.



# II (B)

# Operations overview





CHEMPLEX manufacturing activities are centred at ZimPhos, which is currently the country's sole producer of phosphate fertilisers, aluminium sulphate for municipal water treatment, sulphuric acid and other industrial chemicals. ZimPhos

operates a large factory complex at Msasa in Harare where phosphatic fertilizers are produced using phosphate rock supplied from Dorowa Mine.

The plant is under refurbishment from an RBZ loan facility.

# Dorowa minerals operations



Dorowa is an open cast mine where heavy earthmoving machinery owned by the mine is used. Ore is currently extracted

from two open pits where the ore is broken down by either ripping and dozing with bull-dozers or drilling and blasting.

The rock is beneficiated into a concentrate for use in the fertiliser industry to produce superphosphates.

### **ANLINK FREIGHT ZIMBABWE**



extends heartfelt congratulations to **Chemplex Corporation Limited** on being crowned

**Winner - Exporter Of The Year** at The CZI Annual Congress and Awards.





### G & W Industrial Minerals

G&W mines and distributes industrial minerals such as limestone, dolomite, red and black oxide among others.

In 2010 the company was consolidated into the Chemplex group to take advantage of the

synergies. G&W's limestone resources are mainly located in Rushinga at a 5 000 ha concession estimated to hold over 300 million tonnes of ore with 54-56 percent CaO content. Agricultural lime is needed to reduce soil

acidity in a soil. The reduction or elimination of soil acidity will result in an increase in the solubility and availability of plant nutrients in the soil, thereby enhancing crop growth and boosting total yields.



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on attaining the CZI Exporter of the Year Award.

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# **ZFC** operations





ZFC Limited is the largest local manufacturer and distributor of fertiliser.

ZFC Limited manufactures a wide range of granular fertilisers. The comprehensive range consist of 'straights', 'compounds' and 'blends', all of which contain one or more of the three primary plant nutrients, which are nitrogen, phosphorous and potassium.

In order to assists farmers to get high yields, the company also stocks herbicides, fungicides, nematicides and insecticides to get rid of weeds, diseases, nematodes and pests.

Crop protection using chemicals ensures that the farmer gets a good quality crop. The organisation also offers speciality and liquid fertilisers and these are mostly, but not exclusively, targeted at the horticultural sector e.g Foliar 15, Wuxal 3-2-1, Quick Start, Quick Grow and Best Bloom which can be applied through foliar application.

ZFC Limited provides technical and advisory back up to farmers. This is done through a team of highly qualified and experienced agronomists.

Through farm visits, the team helps farmers by giving back up

The objective is to ensure that the farmers get high yields from their crops. In order to promote excellence and continual improvement in farming. ZFC Limited runs quarterly training sessions for farmers on how to grow various crops, best farming practices and the safe use and handling of chemicals.

The company services the entire farming community, namely large-scale commercial, communal, resettlement, small-scale, commercial sectors, estates and corporate organisations.

The organisation sells directly to the farmer or via stockists, co-operatives, traders and its own depot network. ZFC limited targets countries within the SADC regions for exports.

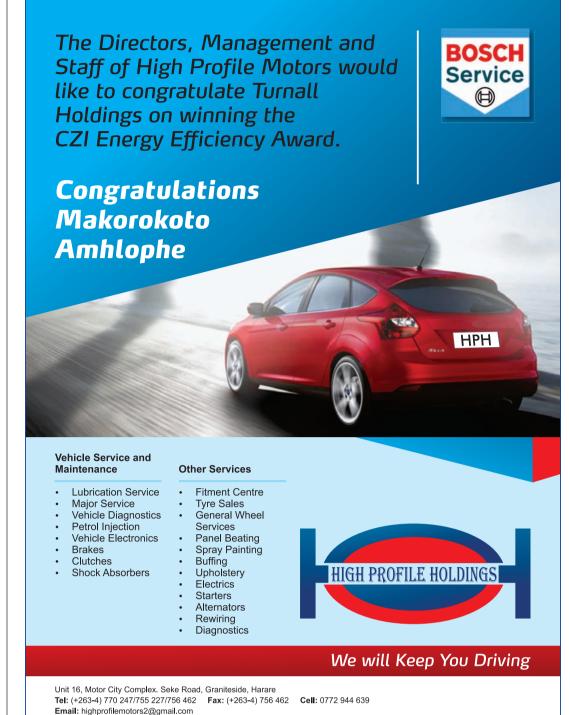
### Chemplex Animal & Public Health

CHEMPLEX Animal & Public Health (CAPH) is the leading manufacturer and distributor in Zimbabwe of cattle dips and other formulated veterinary products as well as public health pesticides particularly for malaria vector control.

The division is based at a pur-

pose built formulations factory at Sunway City in Msasa, Harare. CAPH is currently the market leader in cattle dips, supplying the Department of Veterinary Services with amitraz and deltamethrin-based dips for use countrywide







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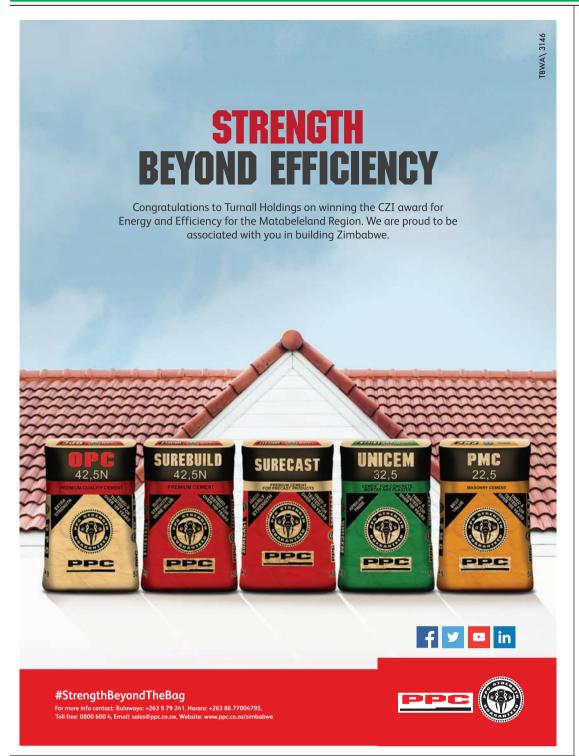
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# **Setting conditions** for growth: **Ethiopian** experiences

ETHIOPIA has recorded a continuous real GDP growth by 10,3 percent for more than a decade on the back of increased Foreign Direct Investment (FDI), strong growth in infrastructure development and government support to the manufacturing sector. By 2016, Ethiopian GDP stood at \$72 billion.

Presenting a paper titled: Manufacturing Diversification & Innovation: The Ethiopian Leather Industry Experience during the CZI 2017 congress, the secretary general of Ethiopia Leather, Abdissa Adugna, said the country had attracted close to \$10 billion in FDI becoming one of the largest recipient of FDI.

Adugna said that Ethiopia came up with a deliberate strategy under the Ethiopia's Growth and Transformation Plan which sought to transform the economy from a predominantly agrarian to a modern and industrialised economy.

Under the plan the focus was on the manufacturing sector and in doing so the country prioritised FDI in specific sectors which include agro-processing, pharmaceuticals, chemicals, textile and apparel, leather and leather products. Since then Ethiopian economy has continued its strong expansion and eexports have continued to show positive growth.

The country has implemented an ambitious Industrial Park (IP) programme and in adopting this approach, it was emulating the path of the East Asian countries that have successfully used IPs as a platform to attract FDI, especially in manufacturing.

The IP strategy in Ethiopia hinges on attracting FDI in the export-led and labor-intensive manufacturing sector.

Adugna highlighted the following as having played a critical role in ensuring that that the plan worked:

1.Political and Social Stability 2. Fastest Growing Economy 3.Excellent Climate and Fer

tile Soils 4.Strong Guarantees and

**Protections** 

5. Abundant and Affordable La

6.Regional Hub with Access to a

Wide Market 7.Improved Economic Infrastruc

8.Competitive Incentive Packages

#### Lessons for leather value chain from Ethiopia

Addressing the CZI congress, Ethiopian Leather secretary general Abdisa Adugna explained how under the various programmes to support value addition and manufacturing, the leather sector was prioritised and a deliberate programme was developed to turn around the sector.

Some of the Zimbabwean companies are now importing leather from Ethiopia, while fighting each other over whether Zimbabwe should allow exports of raw hides

Adugna said that before 2008 it had been producing and exporting low value products for long and the export destinations for this low value product were very few.

There were many structural problems related to sourcing of raw materials and many players without any value addition were involved in the raw hides and skins marketing.

This situation had to be changed and appropriate measures were taken.

The fiscal and non-fiscal incentives were introduced by the government.

Adugna said that with the exception of few products such as export of semi-processed hides and skins which attracted an export tax of 150 percent, no export tax was levied on export products of Ethiopia.

The government also introduced duty drawback scheme to offer investors an exemption from the payment of customs duties and other taxes levied on imported and locally purchased raw materials used in the production of export goods.

Duties and other taxes paid are drawn back 100 percent at the time of the export of the finished goods.

There was also an introduction of the voucher scheme. A voucher was a printed docu-

ment having monetary value, which is used in lieu of duties and taxes payable on imported raw materials.

Bonded Factory and Manufacturing Warehouse Schemes were also introduced so that producers not eligible for voucher scheme but having licensed for bonded warehouses became entitled to operate such factory or warehouse in importing of raw materials duty free.

Exporters are allowed to retain and deposit in a bank account up to 20 percent of their foreign exchange earnings for future use in the operation of their enterprises and no export price control was imposed by the National Bank of Ethiopia.

There was an export credit guarantee scheme and exporters receive payment for goods shipped overseas in the event the customer defaults, reducing the risk of exporters' business and allowing it to keep its price competitive.

A Leather Industry Development Institute (LIDI) was set up and helped the industry many ways. The institute became a conduit for the absorption, improvement and diffusion of technologies in the leather and leather products industry. The institute also enhanced the competitiveness of the leather industry by undertaking benchmarking studies and by introducing global excellence standards to domestic producers. It also conducted market research in collaboration with Ethiopian Leather Industries Association.

Taxes such as VAT were removed from the purchases of raw hides and skins to enhance export competitive and there was duty free importation of raw hides, semi processed and finished leather allowed to enhance capacity utilisa-

As a result, export of shoes reached \$40 million in 2016/17, export of Leather glove is currently above \$6 million and export of other leather articles stood a \$3 million

FDI from nine countries which include China, Canada, Germany, India, Japan, Sudan, Taiwan, Turkey and UK are currently producing and exporting finished leather. shoes, gloves and leather articles in Ethiopia, exporting to more than 30 countries.

USA, China, European countries, Middle East countries and Africa are major markets for Ethiopian shoes.

### **Growing competitiveness** in fast-changing environment

THE world is changing very fast and there is need for quick adaptability, efficiency and effectiveness as well as greater transparency in the way things are done. There is also a requirement for timeliness in product development and delivery. This was said by the Vice Chancellor of Africa University, Professor Munashe Furusa (pictured) while making a presentation during the CZI congress in Victoria Falls.

Professor Furusa was presenting a paper titled: Manufacturing Competitiveness Realities and Realignment in line with the CZI congress theme. He said the changing world required new mind sets, new quality products, new services, new processes and new strategies.

He said that building advanced manufacturing in Zimbabwe requires attracting new manufacturing firms to Zimbabwe and supporting the evolution of current industries from traditional to advanced manufacturing that is globally competitive. It also requires expanding international trade capacities, cutting edge research that fosters innovation and partnerships between universities, government and industry.

Globally, he said, business models were radically changing the workplace and the way work is done. The need for cross cultural competency was highlighted, which is the ability to operate in different cultural set-

"Diversity is driver of innovation (What makes a group truly intelligent and innovative is the combination of different ages, skills, disciplines, working and thinking styles). Successful employees are able to identify and communicate points of connection (shared goals, priorities, values)," he said in his presentation.

It also highlighted in the presentation included the need for computational thinking, the ability to translate vast amounts of data into abstract concepts and to understand data based reasoning.

Professor Furusa said that in building advanced manufacturing, robust initiatives, innovative and powerful approaches as well as



unwavering political will and 'faithfilled' commitment was needed. Also needed are well-structured honest and inclusive conversations about national priorities and business interests and integrated transformation of all our organisations and institutions.

He spoke of thoughtfully developed delivery strategy and co-creative collaborations among business and industry groups, professional and civic organizations, formal and informal sectors, government, and educational institutions as critical in achieving the required levels of transformation.

Institutions of higher learning also have a role to play and a number of things can be learnt from universities globally.

Known for their track record of research and innovation, they have moved from research and development to research, innovation, enterprise development and business incubation paradigm and there are legal frameworks within and outside the institutions that enable them to carry out development of enterprises through the commercialisation of

# Turkey demonstrates industrial prowess at CZI congress

THE Confederation of Zimbabwe Industries (CZI) Annual Congress this year hosted two international business delegations from Turkey and India, with the main aim of promoting the business relations and investment opportunities.

Turkey-Africa Business Co cils (DEIK) coordinating chairman Tamer Taskin made a presentation on the involvement of Turkev on African business development and the growth of Turkey's econ-

Turkey is one of the world's largest economies which is involved in plenty industrial activities including automotive industry, producing over one million vehicles per year and vehicle exports reaching \$20 billion. They are also the largest TV and white goods producer in Europe.

Taskin said Turkey exports over 1 800 types of agricultural products to 190 countries hence dominating on the world economic powerhouses.

The Aerospace and Defence industry of Turkey also contributes to the success of Turkey's economy as it generates around \$1,7 billion yearly.

Turkey has around 332 884 manufacturing companies, in over 284 organise industrial zones.

The country is also involved in agriculture, livestock and fishing as well as the high income generating textile and apparel industry.

Turkey has over a thousand of project across the African continent including in Zimbabwe. The country has invested \$6.2 billion in Africa and created 78 000 jobs.

Turkey imports various products from Zimbabwe such as gold, animal hides as well as tobacco leaf while exporting products like tractors, motor vehicles and spares and plastic packaging materials to Zimbabwe and other African countries.

Taskin told CZI congress delegates that: "We used to complain a lot, then we learnt two words, production and quality."

Commenting on the importance of infrastructure, logistics and general economy, he said: "Transport cost is important, but transport time is even more important.

"We are ready to help Zimbabwe in best way we can. When looking at problems facing the country, people what to look at joblessness.

"There is a tendency to focus on solving joblessness but you cannot. However, if you solve the private sector problems, then you are solving jobless problem."



# CONGRATULATIONS ON YOUR HARVEST



Nissan Cloverleaf Motors applauds Seedco on sowing the seed of hard work and dedication to become the first Runner Up in the Listed Companies Category.

May you continue to harvest more success in the future.

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Provincial award first runner-up Midlands Province Dendairy.

The 2017 CZI award winners.

# CZI 2017 Annual Awards

#### **Exporter of the Year**

Winner: Chemplex Corporation
First runner-up: Beitbridge Juicing
Second runner-up: Kefalos Cheese
Listed Company of the Year Award
Winner: Art Corporation
First runner-up: Seed Co Zimbabwe
Second runner-up: Colcom
Buy Local Award

Winner: Metro Peech First runner-up: N. Richards Second runner: up: OK Zimbabwe **Lean Leadership Awards** 

BOC Gases TelOne Crystal Candy ZFC Limited

#### **CZI-ZETDC Energy Efficiency Award**

Winner: CAFCA
First runner-up: Sino Zimbabwe
Second runner-up: Turnall
Regional Chamber winners
Midlands

Winner: Sino Zimbabwe
First runner-up: Dendairy
Mashonaland
Winner: CAFCA
First runner-up: National Tyre Services
Manicaland

Winner: Tanganda Tea First runner-up: Willowton Group **Matabeleland** 

Winner: Turnall Holdings First runner-up: Delta Beverages.



Judith Mbetu of Schweppes Holdings Limited (far right) receiving award for first runner- up in the exporter of the year on behalf Beitbridge Juicing Ltd, subsidiary of Schweppes Holding Limited.



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